

**BLUE RIDGE REAL ESTATE COMPANY
AND SUBSIDIARIES**

5 Blue Ridge Court
P O Box 707
Blakeslee, PA 18610

2025

THIRD QUARTER REPORT

As of July 31, 2025 (Unaudited) and October 31, 2024 (Audited)
and for the Three and Nine Months Ended July 31, 2025 and 2024 (Unaudited)

The accompanying financial statements have been prepared by the Company's management.
Independent auditors have conducted an audit of these financial statements.

Disclosure Statement Pursuant to the Pink Basic Disclosure Guidelines

**BLUE RIDGE REAL ESTATE COMPANY
AND SUBSIDIARIES**
a Pennsylvania Corporation

5 Blue Ridge Court
P O Box 707
Blakeslee, PA 18610

Telephone: 570-443-8433
Website: www.brreco.com
Email: info@brreco.com
SIC code: 6500

Quarterly Report
For the Period Ending: July 31, 2025
(the “Reporting Period”)

Outstanding Shares

The number of shares outstanding of our Common Stock was:

2,408,599 as of July 31, 2025

2,408,599 as of October 31, 2024

Shell Status

Indicate by check mark whether the company is a shell company (as defined in Rule 405 of the Securities Act of 1933, Rule 12b-2 of the Exchange Act of 1934 and Rule 15c2-11 of the Exchange Act of 1934):

Yes: ☐ No: ☒

Indicate by check mark whether the company’s shell status has changed since the previous reporting period:

Yes: ☐ No: ☒

Change in Control

Indicate by check mark whether a Change in Control of the company has occurred over this reporting period:

Yes: ☐ No: ☒

1) Name and address(es) of the issuer and its predecessors (if any)

The name of the issuer is Blue Ridge Real Estate Company ("Blue Ridge", the "Company", "we", "our," or "us"). Blue Ridge Real Estate Company was incorporated in Pennsylvania on August 8, 1911 and its current standing in Pennsylvania is active.

Describe any trading suspension orders issued by the SEC concerning the issuer or its predecessors since inception: None.

List any stock split, stock dividend, recapitalization, merger, acquisition, spin-off, or reorganization either currently anticipated or that occurred within the past 12 months: None.

The address(es) of the issuer's principal executive office: 5 Blue Ridge Court, P O Box 707, Blakeslee, Pa 18610.

The address(es) of the issuer's principal place of business:

☒ Check if principal executive office and principal place of business are the same address:

Has the issuer or any of its predecessors been in bankruptcy, receivership, or any similar proceeding in the past five years?

No: ☒ Yes: ☐

2) Security Information**Transfer Agent**

Name: American Stock Transfer & Trust Company, LLC

Phone: 800-937-5449 or 718-921-8124

Email: help@astfinancial.com

Address: Operations Center, 6201 15th Avenue, Brooklyn, NY 11219

Publicly Quoted or Traded Securities:

Trading Symbol:	BRRE
Exact title and class of securities outstanding:	Common Stock
CUSIP:	096005301
Par or Stated Value:	\$0.30 per share
Total shares authorized: 6,000,000	as of date: July 31, 2025
Total shares outstanding: 2,408,599	as of date: July 31, 2025
Total number of shareholders of record: 93	as of date: July 31, 2025

All additional class(es) of publicly quoted or traded securities (if any): None

Other classes of authorized or outstanding equity securities: None.

Security Description:**1. For common equity, describe any dividend, voting and preemption rights.**

Dividends. Holders of Common Stock are entitled to dividends when, as and if declared by the Company's Board of Directors (the "Board") out of funds legally available therefor. In the event of a liquidation, dissolution or winding-up of the affairs of the Company, holders of Common Stock will be entitled to share ratably in the assets of the Company remaining after provision for payment of amounts owed to creditors.

Voting. The Articles provide that every shareholder shall be entitled to one vote for every share standing in the name of the shareholder on the books of the corporation. Every shareholder entitled to vote at a meeting of shareholders or to express consent or dissent to corporate action in writing without a meeting may authorize another person to act for the shareholder by proxy.

Preemptive Rights. The holders of common shares do not have any preemptive or other preferential rights to purchase any equity securities that we may issue in the future unless such rights are specifically granted to such holders.

2. For preferred stock, describe the dividend, voting, conversion, and liquidation rights as well as redemption or sinking fund provisions.

No shares of preferred stock have been issued by the Company.

3. Describe any other material rights of common or preferred stockholders.

Meetings. Shareholders have the right to attend shareholder meetings. Written notice of every meeting of shareholders shall be given by, or at the direction of, the secretary of the corporation or other authorized person to each shareholder of record entitled to vote at the meeting.

Special meetings of the shareholders may be called at any time by the (i) board of directors or (ii) shareholders entitled to cast at least 20% of the votes that all shareholders are entitled to cast at the particular special meeting.

Right of Inspection by Shareholders. Every shareholder shall, upon written verified demand stating the purpose thereof, have a right to examine, in person or by agent or attorney, during the usual hours for business for any proper purpose, the share register, books and records of account, and records of the proceedings of the incorporators, shareholders and directors and to make copies or extracts therefrom.

4. Describe any material modifications to rights of holders of the company's securities that have occurred over the reporting period covered by this report.

There have not been any material modifications to rights of holders of the Company's securities that have occurred over the reporting period covered by this report.

3) Issuance History

The Company has not issued any shares of the Company's common stock in exchange for services during the past two completed fiscal years or any subsequent interim period.

A. Changes to the Number of Outstanding Shares

Indicate by check mark whether there were any changes to the number of outstanding shares within the past two completed fiscal years:

No: ☒ ☐ Yes: (If yes, you must complete the table below)

Shares outstanding as of November 1, 2022 Opening Balance: Common: 2,408,599 Preferred: 0									
Date of Transaction	Transaction type (e.g. new issuance, cancellation, shares returned to treasury)	Number of Shares Issued (or cancelled)	Class of Securities	Value of shares issued (\$/per share) at issuance	Were the shares issued at a discount to market price at the time of issuance? (Yes/No)	Individual / Entity Shares were issued to. You must disclose the control person(s) for any entities listed.	Reason for share issuance (e.g. for cash or debt conversion) OR Nature of Services Provided	Restricted or Unrestricted as of this filing.	Exemption or Registration Type.
Shares Outstanding on Date of This Report: July 31, 2025: <u>Ending Balance</u> Common: 2,408,599 Preferred: 0									

During the fiscal year ended October 31, 2024 no shares were repurchased. No shares were repurchased during the nine months ended July 31, 2025.

B. Convertible Notes

The following is a complete list of the Company's Convertible Debt which includes all promissory notes, convertible notes, convertible debentures, or any other debt instruments convertible into a class of the issuer's equity securities. The table includes all issued or outstanding convertible debt at any time during the last complete fiscal year and any interim period between the last fiscal year end and the date of this Certification.

No: ☒ Check this box to confirm the Company had no Convertible Debt issued or outstanding at any point this period.

Date of Note Issuance	Principal Amount at Issuance (\$)	Outstanding Balance (\$) (include accrued interest)	Maturity Date	Conversion Terms (e.g. pricing mechanism for determining conversion of instrument to shares)	# Shares Converted to Date	# of Potential Shares to be Issued Upon Conversion	Name of Noteholder (entities must have individual with voting / investment control disclosed).	Reason for Issuance (e.g. Loan, Services, etc.)

Total Outstanding Balance:

Total Shares:

4) Issuer's Business, Products and Services

Blue Ridge Real Estate Company, or Blue Ridge, was incorporated in Pennsylvania on August 8, 1911. Blue Ridge owns investment properties in Eastern Pennsylvania.

Blue Ridge's year end date is October 31st.

Blue Ridge's primary SIC code is 6500.

The accompanying audited financial statements include the accounts of Blue Ridge Real Estate Company and its wholly-owned subsidiaries (Northeast Land Company, Jack Frost National Golf Course, Inc., Flower Fields Motel, LLC, Lake Mountain, LLC and Big Boulder Lake, LLC) (collectively "Blue Ridge").

Blue Ridge and its wholly-owned subsidiaries, operate through three business segments which consist of Resort Operations, Real Estate Management/Rental Operations and Land Resource Management. Our business segments were determined from our internal organization and management reporting, which are based primarily on differences in services we provide.

Additional information regarding the business of Blue Ridge's wholly-owned subsidiaries can be found under Item 5) Issuer's Facilities and in the Notes to the Audited Financial Statements.

Resort Operations (SIC Code 6512)

Resort Operations consists of: amenities surrounding Big Boulder Lake – Boulder View Tavern and Boulder Lake Club; the Jack Frost National Golf Course; and The Stretch fishing club.

Real Estate Management/Rental Operations (SIC Code 6519)

Real Estate Management/Rental Operations consists of: investment properties leased to others; services to the trusts that operate resort residential communities; and rental of signboards.

Land Resource Management (SIC Code 6552)

Land Resource Management consists of: land sales; land purchases; timbering operations; a real estate development division; and leasing of land and land improvements. Timbering operations consist of selective timbering on our land holdings. Contracts are entered into for parcels that have had the timber selectively marked. The real estate development division is responsible for the residential land development activities which include overseeing the construction of single and multi-family homes and development of infrastructure.

5) Issuer's Facilities

At July 31, 2025, the properties of Blue Ridge and its subsidiaries consisted of 9,061 total acres of land owned by Blue Ridge, Northeast Land Company and Flower Fields Motel, LLC located in the Pocono Mountains of Eastern Pennsylvania. Of this acreage, 7,632 acres were held for investment, 1,429 acres were held for development and 0 acres were held for sale. Income is derived from these lands through leases, selective timbering by third parties, sales and other dispositions.

These properties included the Jack Frost National Golf Course, Boulder View Tavern, Boulder Lake Club, a commercial property comprised of 3 acres of vacant land, one single family home held for investment, two sewage treatment facilities, a members-only fly-fishing club, a corporate headquarters building and other miscellaneous facilities.

The majority of the Company's property located in the Pocono Mountains is leased to various hunting clubs.

Blue Ridge owns and leases to its wholly-owned subsidiary, Jack Frost National Golf Course, Inc., an 18-hole golf facility known as Jack Frost National Golf Club, which is located on 203 acres near White Haven, Carbon County, Pennsylvania. The golf course is managed by Jack Frost Golf Management, LLC, a subsidiary of Indigo Sports, LLC (formerly known as Antares Golf, LLC), an unaffiliated third-party operator. The golf course is a seasonal facility. Golf course operations generally occur between April and October.

Blue Ridge owns the Boulder View Tavern, which consists of 8,800 square feet and is located on the eastern shore of Big Boulder Lake, Kidder Township, Carbon County, Pennsylvania. Lake Mountain, LLC, a wholly owned subsidiary of Blue Ridge Real Estate Company, leases and operates the facility. The restaurant was managed by Boulder View Management, LLC, a subsidiary of Indigo Sports, LLC (formerly known as Antares Golf, LLC), an unaffiliated third-party operator. On November 1, 2022, the Company terminated its Management Agreement with Indigo Sports, LLC through its subsidiary Boulder View Management, LLC, for the management of Boulder View Tavern. On November 1, 2022, the Company entered into a Management Agreement with RealFood, LLC, a subsidiary of Troon Golf, LLC, an unaffiliated third-party operator, for the management of Boulder View Tavern. The restaurant has dining capacity for 200 patrons. The restaurant is open year-round.

Blue Ridge owns the Boulder Lake Club located in Kidder Township, Carbon County, Pennsylvania, which includes the 175-acre Big Boulder Lake, swimming pool, tennis courts, boat docks and accompanying buildings. Big Boulder Lake, LLC, a wholly owned subsidiary of Blue Ridge Real Estate Company, leases and operates the facility. Boulder Lake Club is a seasonal facility. Lake Club operations generally occur between May and September.

Blue Ridge owns one single family home held for investment.

Blue Ridge owns a sewage treatment facility that serves the resort housing at the Jack Frost Mountain Ski Area. The facility has the capacity of treating up to 400,000 gallons of wastewater per day.

Blue Ridge owns a sewage treatment facility that serves the resort housing at the Big Boulder Ski Area. The facility has the capacity of treating 225,000 gallons of wastewater per day.

Blue Ridge owns The Stretch, an exclusive members-only fly-fishing club, located along a two-mile stretch of the Tunkhannock Creek in Blakeslee, Pennsylvania. The Stretch is a seasonal facility. Fishing club operations generally occur between April and September.

Blue Ridge owns its corporate headquarters building which is located at 5 Blue Ridge Court in Blakeslee, Pennsylvania.

Northeast Land Company owns 89 acres of vacant land located in the Pocono Mountains, of which 3 acres of land are held for investment and 86 acres of land are held for development.

Flower Fields Motel, LLC owns approximately 3 acres of vacant commercial property located along Route 611 in Tannersville, Pennsylvania. The property was the former location of a motel and two cottage buildings which were demolished during the summer of 2008.

6) All Officers, Directors, and Control Persons of the Company

A. Names of Officers, Directors, and Control Persons.

The following sets forth the names of each of the executive officers, directors, general partners and control persons (control persons are beneficial owners of more than five percent (5%) of any class of the Company's equity securities) of the Company as of the date of this information statement.

Individual Name (First, Last) or Entity Name (Includes names of control person(s) if a corporate entity)	Position/Company Affiliation (ex: CEO, 5% Control person)	City and State (include Country if outside U.S.)	Number of shares Owned (list common, preferred, warrants and options separately)	Class of Shares Owned	Percentage of Class of Shares Owned (undiluted)
Bruce Beaty	Chairman of the Board, President and Chief Executive Officer	Blakeslee, PA	0		0%
Paul A. Biddelman	Director	New York, NY	0		0%
Raymond Edwards	Director	Jericho, NY	0		0%
David Domb	Director	Jericho, NY	0		0%
Cynthia A. Van Horn	Chief Financial Officer and Treasurer	Blakeslee, PA	0		0%
KRSX Merge, LLC 500 North Broadway Suite 201, Jericho, NY 11753 Conor C. Flynn Glenn G. Cohen Ross Cooper	Principal Stockholder Director Director Director	Jericho, NY	1,425,153	Common	59.2%

7) Legal/Disciplinary History

A. During the past 10 years, none of the persons listed above have been the subject of:

1. A conviction in a criminal proceeding or named as a defendant in a pending criminal proceeding (excluding traffic violations and other minor offenses);
2. The entry of an order, judgment, or decree, not subsequently reversed, suspended or vacated, by a court of competent jurisdiction that permanently or temporarily enjoined, barred, suspended or otherwise limited such person's involvement in any type of business, securities, commodities, or banking activities;
3. A finding or judgment by a court of competent jurisdiction (in a civil action), the Securities and Exchange Commission, the Commodity Futures Trading Commission, or a state securities regulator of a violation of federal or state securities or commodities law, which finding or judgment has not been reversed, suspended, or vacated; or
4. The entry of an order by a self-regulatory organization that permanently or temporarily barred, suspended, or otherwise limited such person's involvement in any type of business or securities activities.
5. An order by a self-regulatory organization that permanently or temporarily barred, suspended, or otherwise limited such person's involvement in any type of business or securities activities.
6. A U.S. Postal Service false representation order, or a temporary restraining order, or preliminary injunction with respect to conduct alleged to have violated the false representation statute that applies to U.S. mail.

B. Describe briefly any material pending legal proceedings, other than ordinary routine litigation incidental to the business, to which the issuer or any of its subsidiaries is a party or of which any of their property is the subject. Include the name of the court or agency in which the proceedings are pending, the date instituted, the principal parties thereto, a description of the factual basis alleged to underlie the proceeding and the relief sought. Include similar information as to any such proceedings known to be contemplated by governmental authorities: None.

8) Third Party Service ProvidersSecurities Counsel

Joanne R. Soslow, Esquire
Morgan, Lewis & Bockius
1701 Market Street
Philadelphia, PA 19103-2921
(215) 963-5000

Accountant or Auditor

Kevin Foley, CPA
Kronick Kalada Berdy & Co.
190 Lathrop Street
Kingston, PA 18704
(570) 283-2727

Investor Relations

Not Applicable

All other means of Investor Communication:

Twitter: None

Discord: None

LinkedIn: None

Facebook: None

(Other): None

Other Service Providers

Not Applicable

9) Disclosure & Financial Statements**A. This Disclosure Statement was prepared by:**

Name: Cynthia A. Van Horn

Title: Chief Financial Officer and Treasurer

Relationship to Issuer: Principal Financial Officer

B. The following financial statements were prepared in accordance with:☐ IFRS☒ U.S. GAAP**C. The following financial statements were prepared by:**

Name: Cynthia A. Van Horn

Title: Chief Financial Officer and Treasurer

Relationship to Issuer: Principal Financial Officer

Describe the qualifications of the person or persons who prepared the financial statements: Cynthia A. Van Horn has served as the Company's Chief Financial Officer ("CFO") and Treasurer since January 1, 2012. Mrs. Van Horn previously served as the Company's Controller beginning in October 1996. From November 1995 until October 1996 Mrs. Van Horn served as the Company's Accounting Manager. Mrs. Van Horn holds a Bachelor of Science Degree in Accounting from Pennsylvania State University.

The following financial statements of the Company are included in this Annual Report at the pages noted below:

	<u>Page</u>
<u>Balance Sheets</u> as of July 31, 2025 (Unaudited) and October 31, 2024 (Audited)	12
<u>Statements of Operations</u> for the Three and Nine Months ended July 31, 2025 and 2024 (Unaudited)	13
<u>Statements of Comprehensive Income (Loss)</u> for the Nine Months ended July 31, 2025 and 2024 (Unaudited)	14
<u>Statements of Changes in Shareholders' Equity</u> for the Nine Months ended July 31, 2025 (Unaudited)	15
<u>Statements of Cash Flows</u> for the Nine Months Ended July 31, 2025 and 2024 (Unaudited)	16
<u>Notes to Financial Statements</u> (Unaudited)	17
<u>Management's Discussion and Analysis</u>	26

10) Issuer Certification

Principal Executive Officer:

I, Bruce Beaty certify that:

1. I have reviewed this Disclosure Statement for Blue Ridge Real Estate Company;
2. Based on my knowledge, this disclosure statement does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this disclosure statement; and
3. Based on my knowledge, the financial statements, and other financial information included or incorporated by reference in this disclosure statement, fairly present in all material respects the financial condition, results of operations and cash flows of the issuer as of, and for, the periods presented in this disclosure statement.

Date: September 15, 2025

/s/ Bruce Beaty

Bruce Beaty

Chief Executive Officer and President

Principal Financial Officer:

I, Cynthia A. Van Horn certify that:

1. I have reviewed this Disclosure Statement for Blue Ridge Real Estate Company;
2. Based on my knowledge, this disclosure statement does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this disclosure statement; and
3. Based on my knowledge, the financial statements, and other financial information included or incorporated by reference in this disclosure statement, fairly present in all material respects the financial condition, results of operations and cash flows of the issuer as of, and for, the periods presented in this disclosure statement.

Date: September 15, 2025

/s/ Cynthia A. Van Horn

Cynthia A. Van Horn

Chief Financial Officer and Treasurer

(Principal Financial Officer)

BLUE RIDGE REAL ESTATE COMPANY and SUBSIDIARIES**BALANCE SHEETS**

	(UNAUDITED)	(AUDITED)
	7/31/2025	10/31/2024
ASSETS:		
Land and land development costs (1,429 acres per land ledger)	\$6,765,602	\$6,777,690
Land improvements, buildings and equipment, net	2,493,249	2,280,752
Land held for investment, principally unimproved (7,559 and 7,632 acres per land ledger, respectively)	1,515,341	1,532,287
Long-lived assets held for sale (73 and 0 acres per land ledger, respectively)	16,946	0
Cash and cash equivalents	8,340,842	9,653,691
Marketable securities	2,789,548	2,323,327
Cash held in escrow	540	540
Prepaid expenses and other assets	565,729	527,079
Accounts receivable	165,299	127,789
Accrued pension assets	37,018	175,770
Total assets	<u>\$22,690,114</u>	<u>\$23,398,925</u>
LIABILITIES AND SHAREHOLDERS' EQUITY		
LIABILITIES:		
Debt	\$32,871	\$40,973
Accounts payable	469,681	336,718
Accrued liabilities	493,395	683,800
Deferred income	528,835	161,793
Deferred income taxes, net	314,882	576,882
Total liabilities	<u>1,839,664</u>	<u>1,800,166</u>
SHAREHOLDERS' EQUITY:		
Capital stock, without par value, stated value \$0.30 per share, Blue Ridge authorized 6,000,000 shares, issued and outstanding 2,408,599	722,580	722,580
Capital in excess of stated value	18,003,861	18,003,861
Earnings retained in the business	2,919,634	3,667,943
Accumulated other comprehensive loss	(795,625)	(795,625)
Total shareholders' equity	<u>20,850,450</u>	<u>21,598,759</u>
Total liabilities and shareholders' equity	<u>\$22,690,114</u>	<u>\$23,398,925</u>

See accompanying notes to unaudited financial statements.

BLUE RIDGE REAL ESTATE COMPANY and SUBSIDIARIES**STATEMENTS OF OPERATIONS****for the three and nine months ended July 31, 2025 and 2024 (UNAUDITED)**

	Three Months Ended		Nine Months Ended	
	7/31/2025	7/31/2024	7/31/2025	7/31/2024
Revenues:				
Resort operations revenue	\$2,260,215	\$2,387,216	\$3,436,255	\$3,558,749
Real estate management revenue	211,616	184,110	586,110	539,783
Land resource management revenue	37,745	26,935	455,218	446,541
Rental income revenue	20,976	14,560	64,310	51,624
Total revenues	2,530,552	2,612,821	4,541,893	4,596,697
Costs and expenses:				
Resort operations costs	1,696,560	1,742,873	3,520,464	3,536,635
Real estate management costs	198,382	156,662	587,658	560,386
Land resource management costs	105,230	139,545	430,267	586,278
Rental income costs	10,833	10,669	36,467	36,663
General and administration expense	403,041	392,848	1,186,788	1,177,984
Total costs and expenses	2,414,046	2,442,597	5,761,644	5,897,946
Operating profit (loss) before other income and (expense)	116,506	170,224	(1,219,751)	(1,301,249)
Other income and (expense):				
Gain (loss) on sale of assets	(950)	0	(950)	48,000
Interest and other income	11,968	23,416	29,835	160,145
Interest expense	(72)	(153)	(240)	(480)
Interest and dividends on marketable securities, net	117,384	144,029	355,970	422,475
Realized gain on marketable securities	0	6,032	2,305	41,838
Unrealized gain (loss) on marketable securities	17,824	26,096	(38,726)	64,375
Pension expense	(46,251)	(73,500)	(138,752)	(220,500)
Total other income	99,903	125,920	209,442	515,853
Profit (loss) from operations before income taxes	216,409	296,144	(1,010,309)	(785,396)
Provision (benefit) for income taxes	54,000	76,000	(262,000)	(202,000)
Net income (loss)	\$162,409	\$220,144	(\$748,309)	(\$583,396)
Basic income (loss) per weighted average share	\$0.07	\$0.09	(\$0.31)	(\$0.24)

See accompanying notes to unaudited financial statements

BLUE RIDGE REAL ESTATE COMPANY and SUBSIDIARIES**STATEMENTS OF COMPREHENSIVE LOSS**
for the nine months ended July 31, 2025 and 2024 (Unaudited)

	7/31/2025	7/31/2024
Net loss	(\$748,309)	(\$583,396)
Other comprehensive (Loss), net of tax	\$0	\$0
Total comprehensive loss	(\$748,309)	(\$583,396)

See accompanying notes to unaudited financial statements

BLUE RIDGE REAL ESTATE COMPANY and SUBSIDIARIES**STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY
for the nine months ended July 31, 2025 (Unaudited)**

	Capital Stock (1)		Capital in	Earnings	Accumulated	
	Shares	Amount	Excess of	Retained in	Other	Total
			Stated Par	the Business	Comprehensive	
					Loss	
Balance, October 31, 2024	2,408,599	\$722,580	\$18,003,861	\$3,667,943	(\$795,625)	\$21,598,759
Net loss				(748,309)		(748,309)
Balance, July 31, 2025	2,408,599	\$722,580	\$18,003,861	\$2,919,634	(\$795,625)	\$20,850,450

(1) Capital stock, at stated value of \$0.30 per combined share

See accompanying notes to unaudited financial statements

BLUE RIDGE REAL ESTATE COMPANY and SUBSIDIARIES**STATEMENTS OF CASH FLOWS****For the nine months ended July 31, 2025 and 2024 (UNAUDITED)**

	7/31/2025	7/31/2024
Cash Flows from Operating Activities:		
Net income (loss)	(\$748,309)	(\$583,396)
Adjustments to reconcile net loss to net cash provided by (used in) operating activities:		
Depreciation and amortization	349,561	345,641
Amortization of investment premiums	2,965	109
Realized gain on equity securities	(2,305)	(41,838)
Unrealized loss (gain) on equity securities	38,726	(64,375)
Deferred income taxes, net	(262,000)	(202,000)
Loss (gain) on sale of assets	950	(48,000)
Changes in operating assets and liabilities:		
Accounts receivable	(37,510)	106,608
Prepaid expenses and other assets	(38,650)	(91,973)
Land and land development costs	12,088	(9,855)
Long-lived assets held for sale	0	40,783
Accounts payable and accrued liabilities	81,310	356,752
Deferred income	367,042	283,810
Net cash (used in) provided by operating activities	(236,132)	92,266
Cash Flows from Investing Activities:		
Purchases of marketable securities	(1,005,607)	(877,570)
Proceeds from maturities and sales of marketable securities	500,000	1,800,000
Proceeds from disposition of assets	500	288,000
Additions to properties	(563,508)	(628,126)
Net cash (used in) provided by investing activities	(1,068,615)	582,304
Cash Flows from Financing Activities:		
Payment of debt	(8,102)	(2,600)
Net cash used in financing activities	(8,102)	(2,600)
Net (decrease) increase in cash and cash equivalents and restricted cash	(1,312,849)	671,970
Cash and cash equivalents and restricted cash, beginning of period	9,654,231	9,347,930
Cash and cash equivalents and restricted cash, ending of period	\$8,341,382	\$10,019,900

See accompanying notes to unaudited financial statements.

NOTES TO UNAUDITED FINANCIAL STATEMENTS

1. Basis of Presentation

The accompanying unaudited financial statements include the accounts of Blue Ridge Real Estate Company and its wholly-owned subsidiaries (Northeast Land Company, Jack Frost National Golf Course, Inc., Flower Fields Motel, LLC, Lake Mountain, LLC and Big Boulder Lake, LLC) (collectively “Blue Ridge”).

The balance sheet as of October 31, 2024, which has been derived from audited financial statements, and the financial statements as of and for the nine-month periods ended July 31, 2025, and 2024, which are unaudited, are prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”) for interim financial information. They do not include all information and footnotes required by GAAP for complete financial statements. Accordingly, these financial statements should be read in conjunction with the combined financial statements and notes thereto contained in the Company’s 2024 Annual Report filed with OTC Markets on January 29, 2025. In the opinion of management, the accompanying financial statements reflect all adjustments (which are of a normal recurring nature) necessary for a fair statement of the results for the interim periods. All significant intercompany accounts and transactions are eliminated.

Due to intermittent revenues from land resource management, the results of operations for any interim period are not necessarily indicative of the results expected for the full fiscal year.

2. Significant Accounting Policies

Use of Estimates and Assumptions:

The preparation of financial statements and related disclosures in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. For example, unexpected changes in market conditions or a continued or further downturn in the economy could adversely affect actual results. Estimates are used in accounting for, among other things, land development costs, asset fair value calculations, accounts, marketable securities and accounts and notes receivables, legal liability, insurance liability, depreciation, employee benefits, taxes, and contingencies. Estimates and assumptions are reviewed periodically, and the effects of revisions are reflected in the financial statements in the period in which the revisions are determined.

Management believes that its accounting policies regarding revenue recognition, land development costs, long lived assets, deferred income and income taxes among others, affect its more significant judgments and estimates used in the preparation of its financial statements. For a description of these critical accounting policies and estimates, see “Management’s Discussion and Analysis of Financial Condition and Results of Operations”. There were no significant changes in the Company’s critical accounting policies or estimates since the Company’s fiscal year ended October 31, 2024 (“Fiscal 2024”). Material subsequent events are evaluated and disclosed through the issuance date of this Quarterly Report.

Statements of Cash Flows:

For purposes of reporting cash flows, the Company considers cash equivalents to be all highly liquid investments with maturities of three months or less when acquired.

Cash Concentration of Credit Risk:

Financial instruments which potentially subject the Company to concentration of credit risk consist principally of temporary cash investments. The Company’s temporary cash investments are held by financial institutions. The Company has not experienced any losses related to these investments. At July 31, 2025, the Company had \$99,679 working cash on deposit in excess of the FDIC insured limit of \$250,000, and also had \$8,016,602 invested in money market and mutual funds at July 31, 2025, which are not insured by the FDIC.

Cash Equivalents and Restricted Cash:

Cash, cash equivalents and restricted cash as of the nine months ended July 31, 2025 and 2024 consist of the following:

	2025	2024
Cash and cash equivalents	\$8,340,842	\$10,019,365
Cash held in escrow	540	535
Total cash, cash equivalents, and restricted cash shown in the statement of cash flows	\$8,341,382	\$10,019,900

Restricted cash represents cash held in a real estate escrow account. The restriction expires when the real estate brokers license associated with the account is no longer in place.

Marketable Securities:

Marketable securities held by the Company have readily determinable fair values and are reported at fair value. Realized gains and losses are determined by using the first-in first-out method (FIFO). Both realized and unrealized gains and losses on marketable securities are reported in net income.

Marketable securities consist of investments in preferred stocks (16 positions of financial services, insurance and real estate investment trusts), 4 positions of government bonds, a bond mutual fund, a fixed income exchange traded products fund and one certificate of deposit at July 31, 2025. Marketable securities consist of investments in preferred stocks (16 positions of financial services, insurance and real estate investment trusts), 3 positions of government bonds, a bond mutual fund, a fixed income exchange traded products fund and one certificate of deposit at October 31, 2024. Investments are stated at fair value. Investments are not purchased with the intent of selling in the near term. However, from time to time, the Company may decide to sell certain securities for liquidity, tax planning and other business purposes. The cost of securities sold is determined by the specific identification method. Unrealized and realized gains and losses on investments in preferred stocks and government bonds are recorded monthly. Since these investments are in marketable securities with a readily determinable fair value, unrealized and realized gains and losses are recorded in other income. Purchases and sales of securities are recorded on a trade date basis. Dividend income is recorded on the ex-dividend date and interest is recorded when earned.

Fair value is the price we would receive to sell an asset in an orderly transaction with a market participant at the measurement date.

New Accounting Pronouncements:

In February 2016, the FASB issued ASU No. 2016-02, “Leases” (“ASU 2016-02”), which requires an entity to recognize assets and liabilities on the balance sheet for the rights and obligations created by leased assets and provide additional disclosures. FASB issued updates ASU 2018-10, Codification Improvements to Topic 842, Leases and ASU 2018-11, Leases (Topic 84): Targeted Improvements in relation to ASU 2016-02. In June 2020 ASU No. 2020-05 was released deferring the effective date of ASU 2016-02 for us until November 1, 2022 and at that time, we will adopt the new standard using a modified retrospective approach. We have implemented ASU 2016-02 and it did not have a material effect on our financial statements and disclosures.

In December 2018, the FASB issued ASU 2018-20, “Leases (Topic 842): Narrow-Scope Improvements for Lessors”, effective date for entities that have not adopted ASU 2016-02 is the same as ASU 2016-02, as amended. We have implemented ASU 2018-20 and it did not have a material effect on our financial statements and disclosures.

In December 2019, the FASB issued ASU 2019-12, “Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes”, effective for nonpublic entities for fiscal years beginning after December 15, 2021, and interim periods within fiscal years beginning after December 15, 2022. Early adoption is permitted but requires

simultaneous adoption of all provisions of the new standard. We have implemented ASU 2019-12 and it did not have a material effect on our financial statements and disclosures.

The Financial Accounting Standards Board issued ASU No. 2016-13, “Financial Instruments-Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments”, which supersedes accounting standards that currently exist GAAP and provides a methodology for measuring credit losses that reflects expected credit losses and requires consideration of a broader range of reasonable and supportable information to inform credit loss estimates. The standard also requires companies to disclose additional information, including expanded credit quality disclosures. The Company adopted the standard effective November 1, 2023. The adoption did not have a material effect on our financial statements and disclosures.

The FASB issued ASU 2023-09 Income Taxes (Topic 740): Improvements to Income Tax Disclosures, effective for years beginning after December 15, 2025. Early adoption is permitted for annual financial statements that have not been made available for issuance. The Company is evaluating the impact the pronouncement may have on the financial statements. We do not anticipate the adoption to have a material effect on our financial statements.

In March 2023, the FASB issued ASU 2023-01, Leases (Topic 842): Common Control Arrangements, in response to private company stakeholder concerns about applying Topic 842 to related party arrangements between entities under common control. The Company adopted the standard effective November 1, 2024. The adoption did not have a material effect on our financial statements.

3. Segment Reporting

The Company currently operates in three business segments, which consist of Resort Operations, Real Estate Management/Rental Operations and Land Resource Management.

4. Income Taxes

The provision and benefit for income taxes for the nine months ended July 31, 2025 and 2024, respectively was estimated using an estimated annual effective tax rate of 25.74%.

The Company’s practice is to recognize interest and/or penalties related to income tax matters as income tax expense in its financial statements. As of and for the nine months ended July 31, 2025, no interest and penalties have been accrued in the balance sheet and no expense is reflected in the statement of operations. At July 31, 2025, federal and state tax returns for years ending October 31, 2021 and later are subject to future examination by the respective tax authorities.

5. Land and Land Development Costs

Land and improvements in progress held for development consist of the following:

	7/31/2025	10/31/2024
Land unimproved designated for development	\$1,979,238	\$1,979,287
Residential development	4,572,984	4,585,023
Infrastructure development	213,380	213,380
Total Land and Land Development Costs	<u>\$6,765,602</u>	<u>\$6,777,690</u>

6. Land Held for Investment

	7/31/2025	10/31/2024
Land – Unimproved	\$1,370,555	\$1,387,501
Land – Commercial rental properties	144,786	144,786
Total land held for investment	<u>\$1,515,341</u>	<u>\$1,532,287</u>

7. Marketable Securities

The cost and fair value of marketable securities are as follows:

	July 31, 2025			
	Cost	Unrealized Gains	Unrealized Losses	Fair Value
Preferred marketable securities	\$676,970	\$14,182	(\$28,562)	\$662,590
Bond mutual fund	86,168	40,811	(39,446)	87,533
Exchange traded fund	88,431	14,720	(19,431)	83,720
Government bonds	1,804,813	8,668	(7,776)	1,805,705
Certificate of deposit	150,000	0	0	150,000
Total marketable securities	<u>\$2,806,382</u>	<u>\$78,381</u>	<u>(\$95,215)</u>	<u>\$2,789,548</u>

The cost of the available for sale certificate of deposit at July 31, 2025 was \$150,000 maturing on February 11, 2026. The preferred stocks include investments in 16 public companies in various industries with the largest investment, at market value, in a single company of \$177,681. For the nine months ended July 31, 2025, there were realized gains of \$2,305 and realized losses of \$0 on the sale of equity securities.

	October 31, 2024			
	Cost	Unrealized Gains	Unrealized Losses	Fair Value
Preferred marketable securities	\$676,972	\$37,839	(\$12,199)	\$702,612
Bond mutual fund	83,832	27,977	(31,227)	80,582
Exchange traded fund	88,431	13,320	(17,791)	83,960
Government bonds	1,302,202	3,971	0	1,306,173
Certificate of deposit	150,000	0	0	150,000
Total marketable securities	<u>\$2,301,437</u>	<u>\$83,107</u>	<u>(\$61,217)</u>	<u>\$2,323,327</u>

The cost of the certificate of deposit at October 31, 2024 was \$150,000 maturing on February 11, 2026. On April 9, 2024 a certificate in the amount of \$140,000 matured and yielded interest of \$6,100. The Company increased its investment by \$10,000 and reinvested \$150,000 in a certificate of deposit with Mauch Chunk Trust for a term of 22 months with a new maturity date of February 11, 2026. The preferred stocks include investments in 16 public companies in various industries with the largest investment, at market value, in a single company of \$185,232. For the year ended October 31, 2024, there were realized gains of \$58,588 and realized losses of \$0 on the sale of marketable securities.

8. Pension Benefits

Components of Net Periodic Pension Cost:

	Three Months Ended		Six Months Ended	
	7/31/2025	7/31/2024	7/31/2025	7/31/2024
Interest Cost	\$71,750	\$81,500	\$215,250	\$244,500
Expected return on plan assets	(73,000)	(69,500)	(219,000)	(208,500)
Amortization of accumulated loss	47,501	61,500	142,502	184,500
Total net periodic pension cost	<u>\$46,251</u>	<u>\$73,500</u>	<u>\$138,752</u>	<u>\$220,500</u>

The Company does not expect to make any contributions to the pension plan in the fiscal year ending October 31, 2025 ("Fiscal 2025"). At the February 2025 Board of Directors meeting a resolution was approved for the

termination of the Defined Benefit Pension Plan. The termination process is anticipated to be complete in Fiscal 2026.

9. Accumulated Other Comprehensive Loss

The following table presents the changes in the accumulated other comprehensive loss for the twelve months ended October 31, 2024:

	10/31/2024	
	Defined Benefit Pension Plan	Accumulated Other Comprehensive Loss
Beginning balance	(\$1,098,514)	(\$1,098,514)
Current period other comprehensive income	302,889	302,889
Ending balance	(\$795,625)	(\$795,625)

The other comprehensive income (loss) is reported net of tax.

10. Fair Value of Financial Instruments and Impairment

The Company uses ASC 820, “Fair Value Measurements” (“ASC 820”), to measure the fair value of certain assets and liabilities. ASC 820 provides a framework for measuring fair value in accordance with GAAP, establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value and requires certain disclosures about fair value measurements.

The fair value hierarchy is summarized below:

- Level 1: Fair value determined based on quoted prices in active markets for identical assets or liabilities.
- Level 2: Fair value determined using significant observable inputs, generally either quoted prices in active markets for similar assets or liabilities or quoted prices in markets that are not active.
- Level 3: Fair value determined using significant unobservable inputs, such as pricing models, discounted cash flows, or similar techniques.

The estimated recurring fair values of the Company’s financial instruments at July 31, 2025 and October 31, 2024 are as follows:

	7/31/2025		10/31/2024	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
ASSETS:				
Cash and cash equivalents and cash held in escrow	\$8,341,382	\$8,341,382	\$9,654,231	\$9,654,231
Marketable securities	2,789,548	2,789,548	2,323,327	2,323,327
Accounts receivable	165,299	165,299	127,789	127,789
LIABILITIES:				
Accounts payable	469,681	469,681	336,718	336,718
Accrued liabilities	493,395	493,395	683,800	683,800
Debt	\$32,871	\$28,956	\$40,973	\$35,708

Fair Values were determined as follows:

Cash and cash equivalents and cash held in escrow, accounts receivable, accounts payable and accrued liabilities: The carrying amounts approximate fair value because of the short-term maturity of these instruments.

Marketable securities consist of preferred stocks, government bonds, a bond mutual fund, a fixed equity exchange traded fund and a certificate of deposit at July 31, 2025. Marketable securities at October 31, 2024 consisted of all the aforementioned. Fair value of preferred stocks, government bonds, a bond mutual fund, a fixed

equity exchange traded fund and certificate of deposit is determined using unadjusted quoted prices in active markets for identical assets – Level 1 hierarchy.

Debt: The fair value of debt is estimated using discounted cash flows based on current borrowing rates available to the Company for similar types of borrowing arrangements - Level 2 hierarchy.

Marketable securities: The fair value of marketable securities is determined by the value at the closing price reported on the active markets on which the individual securities are traded.

The following tables set forth by level within the fair value hierarchy the Company's marketable securities asset at fair value as of July 31, 2025 and October 31, 2024.

Investment Assets at Fair Value as of July 31, 2025				
	Level 1	Level 2	Level 3	Total
Preferred stocks:				
Real estate investment trust	\$181,615			\$181,615
Finance	472,221			472,221
Insurance	8,754			8,754
Government bonds		\$1,805,705		1,805,705
Bond mutual fund	87,533			87,533
Exchange traded fund	83,720			83,720
Certificate of Deposit	150,000			150,000
Total marketable securities	\$983,843	\$1,805,705		\$2,789,548

Investment Assets at Fair Value as of October 31, 2024				
	Level 1	Level 2	Level 3	Total
Preferred Stocks:				
Real estate investment trust	\$195,145			\$195,145
Finance	498,692			498,692
Insurance	8,775			8,775
Government bonds		\$1,306,173		1,306,173
Bond Mutual fund	80,582			80,582
Exchange traded fund	83,960			83,960
Certificate of Deposit	150,000			150,000
Total marketable securities	\$1,017,154	\$1,306,173		\$2,323,327

As of July 31, 2025, the carrying amount net of prior period impairments for land and land development costs is \$6,765,602. The carrying amount net of prior period impairments for land improvements, buildings and equipment is \$2,493,249. The carrying amount net of prior period impairments for land held for investment is \$1,515,341. The carrying amount for long-lived assets held for sale is \$16,946. There was no impairment expense in the nine months ended July 31, 2025.

As of October 31, 2024, the carrying amount net of prior period impairments for land and land development costs is \$6,777,690. The carrying amount net of prior period impairments for land improvements, buildings and equipment is \$2,280,752. The carrying amount net of prior period impairments for land held for investment is \$1,532,287. The carrying amount for long lived assets held for sale is \$0. There was no impairment expense in Fiscal 2024.

11. Per Share Data

Earnings per share (“EPS”) is based on the weighted average number of common shares outstanding during the period. The calculation of diluted EPS assumes weighted average options have been exercised to purchase shares of common stock in the relevant period, net of assumed repurchases using the treasury stock method. For the three and nine months ended July 31, 2025 and 2024, there were no unexercised stock options. As a result, the calculation of diluted EPS has been excluded from the table below since diluted EPS for these periods is equal to EPS.

Weighted average basic shares, taking into consideration shares issued, weighted average options, if any, used in calculating EPS, treasury shares repurchased, shares cancelled and basic loss per weighted average share for the three and nine months ended July 31, 2025 and 2024 are as follows:

	Three Months Ended		Nine Months Ended	
	7/31/2025	7/31/2024	7/31/2025	7/31/2024
Weighted average shares of common stock outstanding used to compute basic earnings per share	2,408,599	2,408,599	2,408,599	2,408,599
Basic income (loss) per weighted average share is computed as follows:				
Net income (loss)	\$162,409	\$220,144	(\$748,309)	(\$583,396)
Weighted average share of common stock outstanding	2,408,599	2,408,599	2,408,599	2,408,599
Basic income (loss) per weighted average share	\$0.07	\$0.09	(\$0.31)	(\$0.24)

12. Supplemental Disclosure to Statements of Cash Flows

The following are supplemental disclosures to the statements of cash flows for the nine months ended July 31, 2025 and 2024:

	7/31/2025	7/31/2024
Cash paid during the period for:		
Interest	\$240	\$480
Income taxes	\$9,000	\$0
Non cash		
Reclassification from land held for investment, principally unimproved to long-lived assets held for sale	\$16,946	\$0
Reclassification from land and land development costs to long-lived assets held for sale		\$10,196
Reclassification from land and land development costs to land improvements, buildings & equipment, net		\$270,371
Reclassification from land and land development costs to accounts receivable		\$231,309

13. Business Segment Information The following information is presented in accordance with the accounting pronouncement regarding disclosures about segments of an enterprise and related information. The Company’s business segments were determined from the Company’s internal organization and management reporting, which are based primarily on differences in services.

Resort Operations

Resort Operations consists of: amenities surrounding Big Boulder Lake – Boulder View Tavern and Boulder Lake Club; the Jack Frost National Golf Course; and The Stretch fishing club.

Real Estate Management/Rental Operations

Real Estate Management/Rental Operations consists of investment properties leased to others; services to the trusts that operate resort residential communities; and rental of signboards.

Land Resource Management

Land Resource Management consists of: land sales; land purchases; timbering operations; a real estate development division; and leasing of land and land improvements. Timbering operations consist of selective timbering on our land holdings. The real estate development division is responsible for the residential land development activities which include overseeing the construction of single and multi-family homes and development of infrastructure.

Information by business segment is as follows:

	Three months ended		Nine months ended	
	7/31/2025	7/31/2024	7/31/2025	7/31/2024
Revenues from operations:				
Resort operations	\$2,260,215	\$2,387,216	\$3,436,255	\$3,558,749
Real estate management/rental operations	232,592	198,670	650,420	591,407
Land resource management	37,745	26,935	455,218	446,541
Total revenues from operations	\$2,530,552	\$2,612,821	\$4,541,893	\$4,596,697
Operating income (loss) from operations, excluding general and administrative expenses:				
Resort operations	\$563,655	\$644,343	(\$84,209)	\$22,114
Real estate management/rental operations	23,377	31,339	26,295	(5,642)
Land resource management	(67,485)	(112,610)	24,951	(139,737)
Total operating income (loss), excluding general and administrative expenses	\$519,547	\$563,072	(\$32,963)	(\$123,265)
General and administrative expenses:				
Resort operations	\$359,984	\$358,927	\$897,886	\$911,992
Real estate management/rental operations	37,045	29,871	169,954	151,558
Land resource management	6,012	4,050	118,948	114,434
Total general and administrative expenses	\$403,041	\$392,848	\$1,186,788	\$1,177,984
Interest expense:				
Resort operations	\$72	\$153	\$240	\$480
Total Interest expense	\$72	\$153	\$240	\$480
Income (loss) before income taxes	\$216,409	\$296,144	(\$1,010,309)	(\$785,396)

Identifiable assets, net of accumulated depreciation at July 31, 2025 and October 31, 2024 and depreciation expense and capital expenditures for nine months ended July 31, 2025 and the fiscal year ended October 31, 2024 by business segment are as follows:

July 31, 2025	Identifiable Assets	Depreciation and Amortization Expense	Capital Expenditures
Resort operations	\$3,149,956	\$225,356	\$333,669
Real estate management/rental income	4,595,864	90,944	43,615
Land resource management	14,307,681	20,572	133,115
Assets held for sale	619,667	12,689	53,109
Other corporate	16,946		
Total Assets	\$22,690,114	\$349,561	\$563,508

October 31, 2024	Identifiable Assets	Depreciation and Amortization Expense	Capital Expenditures
Resort operations	\$3,002,364	\$293,804	\$649,411
Real estate management/rental income	5,000,509	120,341	24,896
Land resource management	15,088,088	37,439	9,445
Other corporate	307,964	15,874	44,143
Assets held for sale			
Total Assets	\$23,398,925	\$467,458	\$727,895

During the nine months ended July 31, 2025, there were no significant sales.

14. Contingencies and Uncertainties

The Company is party to various legal proceedings incidental to its business. Certain claims, suits and complaints arising in the ordinary course of business are possible of assertion against the Company.

15. Subsequent Events

The Company has evaluated and disclosed subsequent events from July 31, 2025 through the issuance date of the financial statements.

MANAGEMENT'S DISCUSSION AND ANALYSIS

The following discussion should be read in conjunction with the Financial Statements of Blue Ridge (the "Company") and related notes thereto.

Overview

Over the past 40 years, we have developed resort residential communities adjacent to the Jack Frost Mountain and Big Boulder Ski Areas located in Lake Harmony, Kidder Township, Pennsylvania. These communities are located in the Pocono Mountains of Pennsylvania, a popular recreation destination for local and regional visitors, especially from the New York City and Philadelphia metropolitan areas. The scenic hills and valleys of the Pocono Mountains offer many opportunities to enjoy outdoor activities such as golfing, fishing, hunting, skiing, snowboarding and other sports.

At July 31, 2025, we owned 9,061 acres of land in Northeastern Pennsylvania. Of these land holdings, we designated 7,559 acres as held for investment, 1,429 acres as held for development and 73 acres as held for sale. It is expected that all of our planned developments will either be subdivided and sold as parcels of land, or be developed into single and multi-family housing.

The real estate industry is cyclical and is subject to numerous economic factors including general business conditions, changes in interest rates, inflation and oversupply of properties. Any sustained period of weakening business or economic conditions will impact the demand for the type of properties we intend to develop. Management continues to monitor the progress of residential home sales within the Northeast.

In the ever-challenging economic environment, we will continue to evaluate our strategic plan and our master development plan. We have reviewed the Company's land inventory, oil, gas and mineral rights and development portfolio with a view to maximize shareholder value. As in the past, we will continue to consider opportunistic asset sales of non-core investment properties as a means of funding future operations.

We monitor opportunities for selective timbering of our land. We rely on the advice of our forester, who is engaged on a consulting basis and who receives a commission on each stumpage contract, for the timing and selection of certain parcels for timbering. Our forester gives significant attention to protecting the environment and maximizing the value of these parcels for future timber harvests.

Boulder View Tavern, Boulder Lake Club and The Stretch are a significant portion of our Resort Operations revenue. We remain vigilantly focused on these operations and improvements to the facilities as they continue to provide valuable amenities to the surrounding land.

The Jack Frost National Golf Course is managed by Jack Frost Golf Management, LLC, a subsidiary of Indigo Sports, LLC (formerly known as Antares Golf, LLC), a nationally-recognized golf course management company. With a continued emphasis on course maintenance, along with the natural maturation of the fairways, Jack Frost National has become one of the premier golf facilities in Northeastern Pennsylvania.

As a result of the Company's focus on real estate activities, we present our balance sheet in an unclassified presentation using the alternate format in order to reflect our assets and liabilities in order of their importance.

Recent Developments

On June 25, 2025 the Company entered into an agreement of sale for 73.8 acres located at BRRE Lot 2, Kidder Township, Carbon County, PA. On June 26, 2025 a deposit in the amount of \$100,000 was received and is being held in escrow with Ruda Hirschfeld Papera & Hoffman LLP.

Results of Operations for the Three and Nine Months Ended July 31, 2025 and 2024

Operations for the three and nine months ended July 31, 2025 resulted in a net income of \$162,409 and a net loss of (\$748,309), or \$0.07 and (\$0.31) per share respectively, compared to a net income of \$220,144 and a net loss of (\$583,396), or \$0.09 and (\$0.24) per share respectively, for the three-and nine-month period ended July 31, 2024.

Revenues

Revenues of \$2,530,552 and \$4,541,893 for the three and nine months ended July 31, 2025 represent a decrease of (\$82,269) and (\$54,804) compared to the three and nine months ended July 31, 2024. Resort operations revenue decreased (\$127,001) and (\$122,494), or (5%) and (3%) for the three and nine months ended July 31, 2025. Real Estate Management Operations/Rental Income revenue increased \$33,922 and \$59,013 or 17% and 10% for the three and nine months ended July 31, 2025 compared to the three and nine months ended July 31, 2024. Land Resource Management revenue increased \$10,810 and \$8,677 for the three and nine months ended July 31, 2025 compared to the three and nine months ended July 31, 2024.

Resort Operations

Resort operations consist of the Boulder View Tavern, Boulder Lake Club, Jack Frost National Golf Course, and The Stretch fishing club. Resort operations revenue for the nine months ended July 31, 2025 was \$3,436,255 as compared to \$3,558,749 for the nine months ended July 31, 2024 a decrease of (\$122,494) or (3%). This was primarily the result of decreased revenues at Boulder View Tavern of (\$140,572) or (8%) and Boulder Lake Club of (\$23,427) or (5%). The decreases were offset by an increase in revenue at Jack Frost National Golf Course of \$31,985 or 3% and at the Stretch fishing club of \$9,520 or 5%.

Real Estate Management/Rental Income

Real Estate Management Operations / Rental Income revenue was \$650,420 for the nine months ended July 31, 2025, compared to \$591,407 for the nine months ended July 31, 2024, which resulted in an increase of \$59,013. Real Estate Management revenue for the nine months ended July 31, 2025 increased to \$586,110 as compared to \$539,783 for the nine months ended July 31, 2024, an increase of \$46,327. Rental revenue increased \$12,686, primarily resulting from increased leased property and signboard revenues.

Land Resource Management

For the nine months ended July 31, 2025, Land Resource Management revenues increased to \$455,218 compared to \$446,541 for the nine months ended July 31, 2024, an increase of \$8,677.

Operating Costs**Resort Operations**

Operating costs associated with Resort Operations for the nine months ended July 31, 2025 decreased to \$3,520,464 compared to \$3,536,635 for the nine months ended July 31, 2024, a decrease of (\$16,171), or less than (1%).

Real Estate Management/Rental Income

Operating costs associated with Real Estate Management Operations/Rental Income for the nine months ended July 31, 2025 increased to \$624,125 compared to \$597,049 for the nine months ended July 31, 2024, an increase of \$27,076, or 5%. This increase was primarily attributed to increased expenses in the property management/trust services division.

Land Resource Management

Operating costs associated with Land Resource Management for the nine months ended July 31, 2025 decreased to \$430,267 compared to \$586,278 for the nine months ended July 31, 2024, a decrease of (\$156,011), or (27%) primarily due to a decrease in salaries and research and development.

General and Administration

General and administration costs for the nine months ended July 31, 2025 increased to \$1,186,788 as compared to \$1,177,984 for the nine months ended July 31, 2024, an increase of \$8,804, or less than 1%.

Other Income and Expense

Interest expense for the nine months ended July 31, 2025 decreased to \$240 compared to \$480 for the nine months ended July 31, 2024, a decrease of (\$240).

Interest and dividends on equity securities, net was \$355,970 for the nine months ended July 31, 2025 compared to \$422,475 for the nine months ended July 31, 2024, a decrease of (\$66,505). Realized gains on disposition of equity securities were \$2,305 for the nine months ended July 31, 2025 compared to gains of \$41,838 in the nine months ended July 31, 2024. Unrealized losses on equity securities were (\$38,726) for the nine months ended July 31, 2025 compared to an unrealized gain of \$64,375 for the nine months ended July 31, 2024.

Pension expense for the nine months ended July 31, 2025 decreased to \$138,752 compared to \$220,500 for the nine months ended July 31, 2024, a decrease of (\$81,748).

Tax Rate

The tax rate specific to federal taxes for the three and nine months ended July 31, 2025 and 2024 was 21%. The effective rate for the nine months ended July 31, 2025 and 2024 was 25.74%.

Liquidity and Capital Resources

As reflected in the Statements of Cash Flows, net cash used in operating activities was (\$236,132) for the nine months ended July 31, 2025 versus net cash provided by operating activities of \$92,266 for the nine months ended July 31, 2024.

There were no material non-recurring cash items for the nine months ended July 31, 2025.

The Company's investment portfolio includes preferred securities and government bonds with a goal to provide current income with capital preservation over a 3 to 5-year time horizon. At July 31, 2025, the Company's cash and equity securities totaled \$11,130,390 compared to cash and equity securities of \$11,977,018 at October 31, 2024.

On October 8, 2024 Blue Ridge Real Estate Company entered into an installment loan with Kubota Credit Corporation in the amount of \$35,081 for the purchase of a backhoe. The loan is payable in 60 monthly installments of \$585 from November 2024 to October 2029. The loan has a 0% interest rate and includes property insurance coverage on the equipment for the term of the loan.

On March 21, 2022, the Company entered into an agreement with PNC Equipment Finance, LLC for the procurement of utility vehicle for the Jack Frost National Golf Course in the amount of \$22,323. The obligation is due and payable in 24 non-consecutive monthly installments in the months of May through October, through October 20, 2025. The interest is a fixed rate of 5.65%.

The Company has one certificate of deposit with Mauch Chunk Trust Company. On April 9, 2024 a certificate in the amount of \$140,000 matured and yielded interest of \$6,100. The Company increased its investment by \$10,000 and reinvested \$150,000 in a certificate of deposit with Mauch Chunk Trust for a term of 22 months with a new maturity date of February 11, 2026. The bank certificate is included in Marketable Securities, which approximates fair value.

The following table sets forth the Company's significant contractual cash obligations for the items indicated as of July 31, 2025, and their expected year of payment or expiration.

Contractual Obligations:	Total	Less than 1 year	1-3 years	4-5 years	More than 5 years
Debt	\$32,871	\$10,069	\$21,048	\$1,754	\$0
Fixed Rate Interest	29	29		0	0
Total Contractual Cash Obligations	\$32,900	\$10,098	\$21,048	\$1,754	\$0

We currently anticipate that the funds needed for future operations and to implement our land development strategy will be satisfied through operating cash, equity securities, borrowed funds, public offerings or private placements of debt or equity and reinvested profits from sales.

Critical Accounting Policies and Significant Judgments and Estimates

We have identified the most critical accounting policies upon which our financial reporting depends. The critical policies and estimates were determined by considering accounting policies that involve the most complex or subjective decisions or assessments. The most critical accounting policies identified relate to deferred tax liabilities, the valuation of land development costs and long-lived assets, and revenue recognition.

Revenues are derived from a wide variety of sources, including sales of real estate, management of investment properties, operation of a restaurant, a recreational lake club facility and a fly-fishing club, property management services, golf activities, timbering, home construction and leasing activities. Generally, revenues are recognized as services are performed, except as noted below.

We recognize income on the disposition of real estate using the full accrual method. The full accrual method is appropriate at closing when the sales contract has been signed, the buyer has arranged permanent financing and the risks and rewards associated with ownership have been transferred to the buyer. In the few instances that the Company finances the sale, a minimum 20% down payment is required from the buyers. The remaining financed purchase price is not subject to subordination. Down payments of less than 20% are accounted for as deposits.

The costs of developing land for resale as resort homes and the costs of constructing certain related amenities are allocated to the specific parcels to which the costs relate. Such costs, as well as the costs of construction of the resort homes, are charged to operations as sales occur. Land held for resale and resort homes under construction are stated at lower of cost or net realizable value.

Timbering revenues from stumpage contracts are recognized at the time a stumpage contract is signed. At the time a stumpage contract is signed, the risk of ownership is passed to the buyer at a fixed, determinable cost. There is no transfer of title in connection with these contracts. Reasonable assurance of collectability is determined by the date of signing and, at that time, the obligations of the Company is satisfied. Therefore, full accrual recognition at the time of contract execution is appropriate.

Deferred income consists of rents, dues and deposits on land or home sales. These rents, which are not yet earned, are rents from the Company's commercial properties that have been paid in advance. Dues are dues paid in advance related to memberships in the Company's hunting, fishing and lake clubs, and golf course memberships paid. Revenues related to the hunting, fishing and lake clubs and golf course memberships are recognized over the seasonal period that the dues cover. We recognize revenue related to the fishing and lake clubs over a five-month period from May through September, and the golf course over a seven-month period, from April through October. Deposits are required on land and home sales.

Management's estimate of deferred tax assets and liabilities is primarily based on the difference between the tax basis and financial reporting basis of depreciable assets, pension, like-kind exchanges of assets, net operating losses and accruals. Valuation allowances are established, when necessary, to reduce tax assets to the amount expected to be realized.

Real estate development projects are stated at cost unless an impairment exists, in which case the project is written down to fair value in accordance with GAAP. We capitalize as land and land development costs, the original acquisition cost, direct construction and development costs, property taxes, interest incurred on costs related to land under development and other related costs (engineering, surveying, landscaping, etc.) until the property reaches its intended use. Because the development projects are considered as long-lived assets under GAAP, we are required to regularly review the carrying value of each of the projects and write down the value of those projects when we believe the values are not recoverable. The cost of sales for individual parcels of real estate or condominium units within a project is determined using the relative sales value method. Revenue is recognized upon signing of the applicable closing documents, at which time a binding contract is in effect, the buyer has arranged for permanent financing and the Company is assured of payment in full. In addition, at the time of closing, the risks and rewards associated with ownership have been transferred to the buyer. Selling expenses are recorded when incurred.

Long-lived assets, namely properties, are recorded at cost. Depreciation and amortization are provided principally using the straight-line method over the estimated useful life of the asset. Upon sale or retirement of the asset, the cost and related accumulated depreciation are removed from the related accounts, and resulting gains or losses are reflected in income. We test our long-lived assets for recoverability whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. In that event, we utilize either or both a discounted cash flow method or comparable sale pricing method to determine a fair market value. If our use of one or both of these methods indicates that the carrying value of the asset is not recoverable, an impairment loss is recognized in operating income. An impairment loss is the difference between the carrying value and the fair value of the asset less cost to sell. An impairment loss is recognized during the period in which the impairment is determined to be probable and reasonably estimable.

Assets are classified as long-lived assets held for sale when they are expected to be sold within the next year. There are no long-lived assets classified as held for sale at July 31, 2025.

Significant judgment is applied in assessing the realizability of deferred tax assets. In accordance with GAAP, a valuation allowance is established against a deferred tax asset if, based on the available evidence, it is more-likely-than-not that such asset will not be realized. The realization of a deferred tax asset ultimately depends on the existence of sufficient taxable income in either the carryback or carryforward periods under tax law. We assess the need for valuation allowances for deferred tax assets based on GAAP's "more-likely-than-not" realization threshold criteria. In our assessment, appropriate consideration is given to all positive and negative evidence related to the realization of the deferred tax assets. Forming a conclusion that a valuation allowance is not needed is difficult when there is significant negative evidence such as cumulative losses in recent years. This assessment considers, among other matters, the nature, consistency and magnitude of current and cumulative income and losses, forecasts of future profitability, the duration of statutory carryback or carryforward periods, our experience with operating loss and tax credit carryforwards being used before expiration, and tax planning alternatives.

Our assessment of the need for a valuation allowance on our deferred tax assets includes assessing the likely future tax consequences of events that have been recognized in our consolidated financial statements or tax returns. Changes in existing tax laws or rates could affect our actual tax results and our future business results may affect the amount of our deferred tax liabilities or the valuation of our deferred tax assets over time. Our accounting for deferred tax assets represents our best estimate of future events.

Due to uncertainties in the estimation process, particularly with respect to changes in facts and circumstances in future reporting periods (carryforward period assumptions), actual results could differ from the estimates used in our analysis. Our assumptions require significant judgment because the residential home building industry and land sales are cyclical and highly sensitive to changes in economic conditions. If our results of operations are less than projected and there is insufficient objectively verifiable positive evidence to support the "more-likely-than-not" realization of our deferred tax assets, a valuation allowance would be required to reduce or eliminate our deferred tax assets.

Our deferred tax assets consist principally of the recognition of losses primarily driven by recognition of net operating losses, defined benefit pension, fixed assets and inventory impairments. In accordance with GAAP,

we assessed whether a valuation allowance should be established based on our determination of whether it was “more-likely-than-not” that some portion of all of the deferred tax assets would not be realized, we recorded valuation allowances against our state net operating loss carryforwards for the amount not expected to be used.

Interest, real estate taxes, and insurance costs, including those costs associated with holding unimproved land, are normally charged to expense as incurred. Interest cost incurred during construction of facilities is capitalized as part of the cost of such facilities. Maintenance and repairs are charged to expense, and major renewals and betterments are added to property accounts.

We sponsor a defined benefit pension plan. The accounting for pension costs is determined by specialized accounting and actuarial methods using numerous estimates, including discount rates, expected long-term investment returns on plan assets, employee turnover, mortality and retirement ages, and future salary increases. Changes in these key assumptions can have a significant effect on the pension plan’s impact on the Company’s financial statements. We engage the services of an independent actuary and investment consultant to assist us in determining these assumptions and in calculating pension income. Future benefit accruals under the pension plan ceased as of August 31, 2010. The pension plan is currently underfunded. The Company does not expect to make any contribution to the pension plan in the fiscal year ending October 31, 2025 (“Fiscal 2025”). At the February 2025 Board of Directors meeting a resolution was approved for the termination of the Defined Benefit Pension Plan. The termination process is anticipated to be complete in Fiscal 2026. The Company also has a 401(k)-pension plan that is available to all full-time employees. The Company matches 100% of employee salary deferral contributions up to 5% of their pay for each payroll period.

The Company recognizes as compensation expense an amount equal to the grant date fair value of the stock options issued over the required service period, if any. Compensation cost was measured using the modified prospective approach.

Off-Balance Sheet Arrangements

We have no off-balance sheet arrangements.

Legal Proceedings

We are presently a party to certain lawsuits arising in the ordinary course of our business. We believe that none of our current legal proceedings will be material to our business, financial condition or results of operations.